Indian Lean Construction Conference (ILCC) 2026 - Brief Outline

Nov 25, 2026, Wednesday

From	To	Day 1: Workshop Day	
08.30 AM	09.30 AM	Registration & Networking	
09.30 AM	10.00 AM	Welcome Address	
10.00 AM	11.15 AM	**Workshop #1: Lean in Action: Real Journeys, Implementation Challenges and Sustaining Change**	
11.15 AM	11.45 AM	Tea Break & Networking	
11.45 AM	01.00 PM	**Workshop #2: Beyond the Plan: Lean, AI and Live Site**	
01.00 PM	02.00 PM	Group Photo & Lunch Break	
02.00 PM	03.30 PM	**Workshop #3: Whole Life Cycle Assessment (WLCA) meets Lean: Open Building Data for Low-Carbon Construction**	
03.30 PM	04.00 PM	Tea Break & Networking	
04.00 PM	05.30 PM	**Workshop Panel Discussion: From Workshop Insights to Site Action - Integrating People, Digital Delivery and Decarbonisation**	

Nov 26, 2026, Thursday

From	To	Day 2: Industry & Academic Day	
08.30 AM	09.30 AM	Registration & Networking	
09.30 AM	10.10 AM	Inauguration	
10.10 AM	10.40 AM	**Keynote Address by Chief Guest**	
10.40 AM	11.00 AM	Tea Break & Networking : Poster Display	
11.00 AM	11.25 PM	**Expert Talk 1: Lean Practices driven by Purpose – Journey of Aravind Eye Care System**	
11.25 PM	11.50 PM	**Expert Talk 2: Lean in Manufacturing**	
11.50 PM	12.15 PM	**Expert Talk 3: From Firefighting to Flow: How Lean Construction Creates Reliable and Predictable Project Delivery**	
12.15 PM	12.30 PM	**Joint Q&A Session: Cross-Sector Dialogue: What Can Construction Learn—and Adapt—from Healthcare and Manufacturing?**	
12.30 PM	01.00 PM	**Honoring Late Mr Cyrus Mistry & Late P. Sampath**	
01.00 PM	02.00 PM	Lunch Break	
02.00 PM	02.45 PM	**Lean Academic Community (LAC) - Advancing Lean Education and Research: Working Group Priorities and Commitments**	**PhD Collogium**
02.45 PM	03.15 PM	**ILCE Lean Maturity Model (ILMM) - Webtool Version 1 - Product Demo**	
03.15 PM	04.15 PM	**Panel Discussion #1: Respect for People in the Age of AI: Skills, Dignity and Better Working Lives in Construction**	
04.15 PM	04.30 PM	Tea Break & Networking; Poster Display	
04.30 PM	05.30 PM	**Panel Discussion #2: From Lean Tools to Lean Culture: Leadership, Behaviour Change and Sustained Improvement**	

Nov 27, 2026, Friday		
From	**To**	**Day 3: Academic Conference**
08.30 AM	09.30 AM	Registration & Networking
09.30 AM	10.15 AM	Inaugration
10.15 AM	11.00 AM	**Keynote Address by Chief Guest**
11.00 AM	11.20 AM	Tea Break & Networking; Poster Display
11.20 AM	11.40 PM	**Expert Talk 1**
11.40 AM	12.00 PM	**Expert Talk 2**
12.00 PM	12.55 PM	**Panel Discussion: Closing the Research–Practice Gap: Building Evidence for Better Construction Delivery**
12.55 PM	01.00 PM	**Announcement of Next Edition - 10th Indian Lean Construction Conference (ILCC2027)**
01.00 PM	02.00 PM	Group Photo & Lunch Break
02.00 PM	03.15 PM	**Parallel Technical Sessions**
03.15 PM	03.30 PM	Tea Break & Networking; Poster Display
03.30 PM	05.00 PM	**Parallel Technical Sessions**
05.00 PM	06.00 PM	**Poster Presentation Review**
07.00 PM	10.00 PM	Celebrating the Lean Community: Cultural Evening and Gala Dinner

Nov 28, 2026, Saturday		
From	**To**	**Day 4: Academic Conference**
08.30 AM	09.00 AM	Registration & Networking
09.00 AM	10.30 AM	**Technical Session#3**
10.30 AM	10.45 AM	Tea Break & Networking
10.45 AM	12.15 PM	**Panel Discussion: Preparing the Next Generation: Skills, Education and Leadership for Lean, Digital, Sustainable Construction**
12.30 PM	01.30 PM	Valedictory & Closure
01.30 PM	02.30 PM	Lunch Break